Program 342 - Wastewater Management

Program Outcome Statement

A cost effective wastewater management program, funded by user fees, that is environmentally sound and regulated to protect public health, safety, property and the quality of the Bay, by:

- -Collecting and conveying sewage to the treatment facility,
- -Treating sewage to meet regulatory standards,
- -Collecting and conveying storm water to prevent flooding,
- -Using by-products for beneficial purposes, and
- -Promoting water pollution prevention, conservation and reuse behavior in the community.

So that:

Program 342 - Wastewater Management

Program Outcome Measures	Weight	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
• Sewer and storm emergencies are responded to within 30 minutes 90% of the time.						
- Percent	5	90.00%	54.45%	90.00%	90.00%	90.00%
• Regulatory standards for sewage treatment are met 100% of the time.						
- Percent	5	100.00%	99.80%	100.00%	100.00%	100.00%
 The number of sewer and main plugs are at the previous three year average. 						
- Average	4	5.00%	121.00%	100.00%	100.00%	100.00%
- Number of plugs	4	92.00	111.00	92.00	115.00	106.00
• The City recycled water distribution system is operational 100% of the time.						
- Percent	4	100.00%	100.00%	100.00%	100.00%	100.00%
• City sewer rates, weighted by user category, are five percent less than rates of comparable local agencies.						
- Percent	4	5.00%	-23.36%	5.00%	5.00%	5.00%
• Energy needs of the Water Pollution Control Plant are met by the conversion of waste gases 80% of the time.						
- Percent	3	75.00%	81.00%	75.00%	80.00%	80.00%
 Costs for laboratory services provided will be three percent less than comparable State certified laboratories. 						
- Percent	3	2.00%	4.85%	5.00%	3.00%	3.00%
 A customer service rating of 90% for Storm Water Collection is achieved. 						
- Rating	3	71.00%	96.00%	71.00%	90.00%	90.00%
 The Department Budget/Cost Ratio (planned cost divided by actual cost) is at 1.0. 						
- Ratio	4	1.00	1.00	1.00	1.00	1.00
• The Department-Wide Cost Efficiency Index is at 100. [DELETED]						
- Index	2	100.00	1.02	0.00	0.00	0.00

Program 342 - Wastewater Management

Program Notes

Program 342 - Wastewater Management

Service Delivery Plan 34201 - Sanitary Sewer Collection System Maintenance

SDP Outcome Statement

Protect the public from disease and other health-related problems and eliminate odors and sewage spills, by:

- -Ensuring all sanitary sewage is collected and transported to the City's Water Pollution Control Plant,
- -Managing the maintenance of the City's sanitary sewer collection system in a cost effective, safe, reliable and timely manner,
- -Complying with all federal, state and local laws and regulations pertaining to sanitary sewer collection and maintenance,
- -Responding to emergency events and assisting residents and businesses during these events, and
- -Providing administrative and support services to promote customer satisfaction and confidence, so that:

	2002/2003	2002/2003	2003/2004	2004/2005	2005/2006
SDP Outcome Measures	Budget	Achieved	Current	Budget	Budget
 Preventive maintenance is completed as scheduled 90% of the time. Percent 	90.00%	91.00%	90.00%	90.00%	90.00%
 Responses to sewer emergencies occur within 30 minutes of notification 90% of the time. 					
- Percent	90.00%	46.54%	90.00%	90.00%	90.00%
 The program is in compliance with all health and regulatory standards 100% of the time. 					
- Percent	100.00%	100.00%	100.00%	100.00%	100.00%
• The number of sewer and main plugs are at the previous three year average.					
- Average [DELETED]	5.00%	121.00%	95.00%	0.00%	0.00%
- Number of Plugs	92.00	111.00	92.00	115.00	106.00
- Three Year Average	0.00	0.00	0.00	115.00	106.00
 A customer satisfaction rating of 90% for Sanitary Sewer Collection System Maintenance is achieved. 					
- Rating	90.00%	98.00%	90.00%	90.00%	90.00%

SDP Notes

- 1. Activity 342070 Product definition changed in FY 2004/05 and 2005/06 from "Lineal Feet" to "Hundred Lineal Feet".
- 2. Activities 342053 and 342080 FY 2004/05 and 2005/06 proposed reflects the reactivation of the Kifer Sewage Lift Station.

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342000, 342001, 342003, 342004 - Preventative Maintenan	ce [DELETED]				
Product: Preventative Maintenance Activity Completed	404 405 74				
Costs:	181,682.54	64,025.40	160,703.47	0.00	0.00
Products:	391,192.00	5,746.00	391,192.00	0.00	0.00
Work Hours:	4,510.00	1,330.00	3,510.00	0.00	0.00
Product Cost:	0.46	11.14	0.41	0.00	0.00
Activity 342010, 342011, 342012, 342013, 342014, 342015, 342016, 3 Product: Corrective Repair Activity Completed Costs: Products: Work Hours:	101,690.25 178.00 1,554.00	218,517.28 430.00 3,688.10	74,629.54 178.00 1,430.00	0.00 0.00 0.00	0.00 0.00 0.00
Product Cost:	571.29	508.18	419.27	0.00	0.00
Activity 342020, 342021, 342022 - Maintain Lift Stations [DELETI Product: A Lift Station Inspected	ED]				
Costs:	36,698.85	39,419.94	38,011.20	0.00	0.00
Products:	255.00	139.00	255.00	0.00	0.00
Work Hours:	355.00	411.50	355.00	0.00	0.00
Product Cost:	143.92	283.60	149.06	0.00	0.00

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342030, 342031, 342032, 342033 - Customer Services					
Product: Service Request Completed Costs:	191,080.96	218,795.80	128,950.32	18,585.81	19,366.64
Products:	2,300.00	1,823.00	1,800.00	350.00	350.00
Work Hours:	4,345.00	4,995.00	2,416.00	280.00	280.00
Product Cost:	83.08	120.02	71.64	53.10	55.33
Activity 342040, 342041 - Hazardous Spills					
Product: Occasions	1 707 20	2.722.50	1.760.04	1.055.20	1.01.6.41
Costs: Products:	1,707.30 3.00	3,723.59 1.00	1,768.24 3.00	1,855.38 3.00	1,916.41 3.00
Work Hours:	15.00	10.00	15.00	15.00	15.00
Product Cost:	569.10	3,723.59	589.41	618.46	638.80
Activity 342050 - Rinconada Sewer Maintenance Product: Service Request Completed					
Costs:	27,031.87	26,700.80	8,569.83	48,602.94	50,735.26
Products:	100.00	4,708.00	100.00	50.00	50.00
Work Hours:	355.00	658.70	180.00	895.00	895.00
Product Cost:	270.32	5.67	85.70	972.06	1,014.71

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	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342060, 342061, 342062, 342063, 342064, 342065, 342066, 3	42067, 342068, 342069 - A	dministration and (General Maintenanc	e [DELETED]	
Product: Work Hours	512 220 52	5.40 050 10	160 622 10	0.00	0.00
Costs:	512,230.53	542,070.19	468,632.40	0.00	0.00
Products:	6,110.00	8,069.40	5,495.00	0.00	0.00
Work Hours:	6,110.00	8,069.40	5,495.00	0.00	0.00
Product Cost:	83.83	67.18	85.28	0.00	0.00
Activity 342070 - Jet Flush Sewers Product: A Hundred Lineal Feet Maintained Costs: Products: Work Hours:	99,651.04 619,318.00 2,325.00	109,832.60 751,783.00 2,411.90	107,006.57 619,318.00 2,325.00	107,540.15 6,200.00 2,130.00	112,585.29 6,200.00 2,130.00
Product Cost:	0.16	0.15	0.17	17.35	18.16
Activity 342051 - Sewer Lateral Foaming Product: An Occasion Costs: Products: Work Hours:	0.00 0.00 0.00	0.00 0.00 0.00	0.00 0.00 0.00	2,537.05 40.00 43.00	2,631.31 40.00 43.00
Product Cost:	0.00	0.00	0.00	63.43	65.78

Program 342 - Wastewater Management

_	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342052 - Video Inspection					
Product: A Hundred Lineal Feet Inspected					
Costs:	0.00	0.00	0.00	32,200.42	33,490.85
Products:	0.00	0.00	0.00	60.00	60.00
Work Hours:	0.00	0.00	0.00	480.00	480.00
Product Cost:	0.00	0.00	0.00	536.67	558.18
Activity 342053 - Maintain Lift Stations Product: A Lift Station Maintenance Activity Completed					
Costs:	0.00	0.00	0.00	56,776.53	58,260.61
Products:	0.00	0.00	0.00	250.00	250.00
Work Hours:	0.00	0.00	0.00	466.00	466.00
Product Cost:	0.00	0.00	0.00	227.11	233.04
Activity 342055 - Inspect and Clean Manholes Product: A Manhole Maintenance Activity Completed	0.00	0.00	0.00	c1 110 50	£1.005.05
Costs:	0.00	0.00	0.00	61,443.50	64,327.95
Products:	0.00	0.00	0.00	1,700.00	1,700.00
Work Hours:	0.00	0.00	0.00	1,200.00	1,200.00
Product Cost:	0.00	0.00	0.00	36.14	37.84

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	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342056 - Facility Preventive Maintenance					
Product: A Facility Maintenance Activity Completed					
Costs:	0.00	0.00	0.00	36,453.49	38,253.71
Products:	0.00	0.00	0.00	50.00	50.00
Work Hours:	0.00	0.00	0.00	750.00	750.00
Product Cost:	0.00	0.00	0.00	729.07	765.07
Activity 342071 - Remove Lateral Plugs					
Product: A Lateral Plug Removed	0.00	0.00	0.00	47.761.11	40.520.04
Costs:	0.00	0.00	0.00	47,761.11	49,529.94
Products:	0.00	0.00	0.00	760.00	760.00
Work Hours:	0.00	0.00	0.00	807.00	807.00
Product Cost:	0.00	0.00	0.00	62.84	65.17
Activity 342072, 342092 - Repair Manholes Product: A Manhole Repair Completed					
Costs:	0.00	0.00	0.00	22,836.76	23,950.88
Products:	0.00	0.00	0.00	10.00	10.00
Work Hours:	0.00	0.00	0.00	464.00	464.00
Product Cost:	0.00	0.00	0.00	2,283.68	2,395.09

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	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342073 - Cleanouts Product: A Cleanout Repaired					
Costs:	0.00	0.00	0.00	228,949.19	237,379.06
Products:	0.00	0.00	0.00	100.00	100.00
Work Hours:	0.00	0.00	0.00	3,846.00	3,846.00
Product Cost:	0.00	0.00	0.00	2,289.49	2,373.79
Activity 342074 - Remove Main Plugs Product: A Main Plug Removed					
Costs:	0.00	0.00	0.00	22,826.99	23,954.28
Products:	0.00	0.00	0.00	85.00	85.00
Work Hours:	0.00	0.00	0.00	475.00	475.00
Product Cost:	0.00	0.00	0.00	268.55	281.82
Activity 342075 - Repair Sewer Mains Product: A Main Repaired					
Costs:	0.00	0.00	0.00	70,545.62	72,658.22
Products:	0.00	0.00	0.00	4.00	4.00
Work Hours:	0.00	0.00	0.00	485.00	485.00
Product Cost:	0.00	0.00	0.00	17,636.41	18,164.56

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342077 - Replace Laterals					
Product: A Lateral Repaired/Replaced					
Costs:	0.00	0.00	0.00	1,902.67	1,946.52
Products:	0.00	0.00	0.00	1.00	1.00
Work Hours:	0.00	0.00	0.00	20.00	20.00
Product Cost:	0.00	0.00	0.00	1,902.67	1,946.52
Activity 342078 - Fabrication					
Product: An Item Fabricated/Repaired					
Costs:	0.00	0.00	0.00	12,678.30	13,233.64
Products:	0.00	0.00	0.00	200.00	200.00
Work Hours:	0.00	0.00	0.00	200.00	200.00
Product Cost:	0.00	0.00	0.00	63.39	66.17
Activity 342079 - Facility Corrective Repair					
Product: A Facility Repaired					
Costs:	0.00	0.00	0.00	12,836.66	13,470.59
Products:	0.00	0.00	0.00	175.00	175.00
Work Hours:	0.00	0.00	0.00	260.00	260.00
Product Cost:	0.00	0.00	0.00	73.35	76.97

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342080 - Lift Stations - Emergency Response					
Product: An Emergency Request Completed					
Costs:	0.00	0.00	0.00	9,714.50	10,090.37
Products:	0.00	0.00	0.00	5.00	5.00
Work Hours:	0.00	0.00	0.00	128.00	128.00
Product Cost:	0.00	0.00	0.00	1,942.90	2,018.07
Activity 342081 - Mains - Emergency Response Product: An Emergency Request Completed Costs:	0.00	0.00	0.00	5,824.44	6,112.06
Products:	0.00	0.00	0.00	5.00	5.00
Work Hours:	0.00	0.00	0.00	120.00	120.00
Product Cost:	0.00	0.00	0.00	1,164.89	1,222.41
Activity 342082 - Laterals Product: An Emergency Request Completed	2.00	0.00	0.00	20.050.11	20 701 00
Costs:	0.00	0.00	0.00	38,868.11	39,701.00
Products:	0.00	0.00	0.00	9.00	9.00
Work Hours:	0.00	0.00	0.00	380.00	380.00
Product Cost:	0.00	0.00	0.00	4,318.68	4,411.22

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342083 - Safety and Certification Training					
Product: A Training Session Completed					
Costs:	0.00	0.00	0.00	30,574.26	32,084.90
Products:	0.00	0.00	0.00	595.00	595.00
Work Hours:	0.00	0.00	0.00	595.00	595.00
Product Cost:	0.00	0.00	0.00	51.39	53.92
Activity 342084 - Program Coordination Product: A Work Hour					
Costs:	0.00	0.00	0.00	104,553.68	109,675.72
Products:	0.00	0.00	0.00	1,565.00	1,565.00
Work Hours:	0.00	0.00	0.00	1,565.00	1,565.00
Product Cost:	0.00	0.00	0.00	66.81	70.08
Activity 342085 - Support Services Product: A Work Hour					
Costs:	0.00	0.00	0.00	238,992.05	248,086.65
Products:	0.00	0.00	0.00	1,340.00	1,340.00
Work Hours:	0.00	0.00	0.00	1,340.00	1,340.00
Product Cost:	0.00	0.00	0.00	178.35	185.14

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342086 - Locate Underground Utilities					
Product: A USA Locate Completed					
Costs:	0.00	0.00	0.00	35,172.29	36,909.24
Products:	0.00	0.00	0.00	1,000.00	1,000.00
Work Hours:	0.00	0.00	0.00	750.00	750.00
Product Cost:	0.00	0.00	0.00	35.17	36.91
Activity 342087 - Standby Duty					
Product: A Call Out					
Costs:	0.00	0.00	0.00	25,037.28	25,800.11
Products:	0.00	0.00	0.00	1,065.00	1,065.00
Work Hours:	0.00	0.00	0.00	1,110.00	1,110.00
Product Cost:	0.00	0.00	0.00	23.51	24.23
Totals for Service Delivery Plan 34201 - Sanitary Sewer Collection Syst	tem Maintenance				
Costs:	1,151,773.34	1,223,085.60	988,271.57	1,275,069.18	1,326,151.21
Work Hours:	19,569.00	21,574.60	15,726.00	18,804.00	18,804.00

Program 342 - Wastewater Management

Service Delivery Plan 34202 - Water Pollution Control Plant Operations

SDP Outcome Statement

Treating sewage to meet regulatory standards and to protect the public health and the environment, by:

- -Monitoring and assessing plant flows and solids,
- -Continuously operating and monitoring processes and related equipment, and
- -Planning new or expanded facilities to maintain National Pollution Discharge Elimination System compliance and to ensure cost effective operations, so that:

	2002/2003	2002/2003	2003/2004	2004/2005	2005/2006
SDP Outcome Measures	Budget	Achieved	Current	Budget	Budget
 Per Regulatory Standards, 85% of all solids are removed from the incoming waste stream. 					
- Percent	85.00%	93.80%	85.00%	85.00%	85.00%
 Dewatering facility recovers 75% of solids from the digesters. Percent 	75.00%	72.00%	75.00%	75.00%	75.00%
 Regulatory standards for sewage treatment are met 100% of the time. Percent 	100.00%	99.80%	100.00%	100.00%	100.00%
 Projects resulting from special testing and studies are implemented as scheduled 90% of the time. Percent 	90.00%	100.00%	90.00%	90.00%	90.00%
 An internal customer satisfaction rating of 90% for Water Pollution Control Plant operations is achieved. Rating 	90.00%	97.60%	90.00%	90.00%	90.00%

SDP Notes

1. SDP outcome measure "Per Regulatory Standards..." goal of 85% is the minimum required by regulatory standard.

Program 342 - Wastewater Management

Service Delivery Plan 34202 - Water Pollution Control Plant Operations

<u>-</u>	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342090 - Process Solids					
Product: Lbs. of Solids Removed from Process & Delivered to l	_				
Costs:	390,742.39	383,758.40	424,352.68	504,751.52	529,241.63
Products:	5,900.00	4,796.00	5,900.00	4,250.00	4,250.00
Work Hours:	8,374.00	8,269.30	8,374.00	9,050.00	9,050.00
Product Cost:	66.23	80.02	71.92	118.77	124.53
Activity 342100 - Process Liquids for NPDES Discharge Product: A Million Gallons (MG) Influent to Plant Costs: Products: Work Hours:	771,371.51 6,000.00 16,683.00	844,783.20 5,720.00 16,797.40	827,655.33 6,000.00 16,683.00	926,312.81 5,500.00 16,986.00	971,175.57 5,500.00 16,986.00
Product Cost:	128.56	147.69	137.94	168.42	176.58
Activity 342110 - Complete Preventative Operational Procedures (POP Product: Completed Work Order Costs: Products: Work Hours:	280,761.93 12,800.00 6,152.00	345,694.68 15,515.00 7,333.10	301,191.56 12,800.00 6,152.00	402,500.74 15,000.00 7,500.00	422,088.74 15,000.00 7,500.00
Product Cost:	21.93	22.28	23.53	26.83	28.14

Program 342 - Wastewater Management

Service Delivery Plan 34202 - Water Pollution Control Plant Operations

_	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342120, 342121, 342122 - Attend Safety Training [DELETED]					
Product: Number of Training Events Attended					
Costs:	83,307.13	30,122.19	89,293.96	0.00	0.00
Products:	708.00	511.00	708.00	0.00	0.00
Work Hours:	1,798.00	638.50	1,798.00	0.00	0.00
Product Cost:	117.67	58.95	126.12	0.00	0.00
Activity 342130, 342131, 342132, 342133, 342134 - Program Managemen Product: Work Hours					
Costs:	285,972.22	316,093.37	302,996.66	272,250.79	285,564.53
Products:	5,673.40	6,105.14	5,673.40	4,538.40	4,538.40
Work Hours:	5,673.40	6,105.14	5,673.40	4,538.40	4,538.40
Product Cost:	50.41	51.77	53.41	59.99	62.92
Activity 342140 - Purchase Goods and Services Product: Products					
Costs:	124,221.55	120,094.99	109,821.67	116,689.60	120,885.03
Products:	0.00	0.00	0.00	0.00	0.00
Work Hours:	0.00	0.50	0.00	0.00	0.00
Product Cost:	0.00	0.00	0.00	0.00	0.00

Program 342 - Wastewater Management

Service Delivery Plan 34202 - Water Pollution Control Plant Operations

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342150 - Feed Polymer					
Product: A Gallon of Polymer					
Costs:	759,325.49	858,973.77	780,364.61	931,554.27	950,234.86
Products:	45,000.00	47,019.00	45,000.00	50,000.00	50,000.00
Work Hours:	105.00	872.90	105.00	26.00	26.00
Product Cost:	16.87	18.27	17.34	18.63	19.00
Activity 342230 - Process Review and Technical Assessments					
Product: A Work Hour					
Costs:	0.00	0.00	0.00	35,207.08	36,945.66
Products:	0.00	0.00	0.00	630.00	630.00
Work Hours:	0.00	0.00	0.00	630.00	630.00
Product Cost:	0.00	0.00	0.00	55.88	58.64
Activity 342231 - Attend Safety Training					
Product: A Work Hour	0.00	0.00	0.00	67.410.41	70.620.02
Costs:	0.00	0.00 0.00	0.00 0.00	67,419.41 1,244.00	70,630.93 1,244.00
Products: Work Hours:	0.00	0.00	0.00	1,244.00	1,244.00
					,
Product Cost:	0.00	0.00	0.00	54.20	56.78
Totals for Service Delivery Plan 34202 - Water Pollution Control I	Plant Operations				
Costs:	2,695,702.22	2,899,520.60	2,835,676.47	3,256,686.22	3,386,766.95
Work Hours:	38,785.40	40,016.84	38,785.40	39,974.40	39,974.40

Program 342 - Wastewater Management

Service Delivery Plan 34203 - Water Pollution Control Plant Maintenance

SDP Outcome Statement

Maintaining the Water Pollution Control Plant equipment to enable the treatment of sewage to meet regulatory standards to protect the public health and the environment, by:

- -Performing preventive maintenance to reduce the unscheduled downtime due to unscheduled repairs,
- -Correcting mechanical/electrical deficiencies and completing necessary modification to Water Pollution Control Plant equipment and facilities,
- -Maintain a minimum level of 100% redundancy for all critical Water Pollution Control Plant equipment, and
- -Optimize equipment relacement based on replacement cost, life and current condition, so that:

SDP Outcome Measures	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
◆ A minimum treatment capacity of 30 million gallons per day is maintained 95% of the time.	<u>_</u>				
- Percent	95.00%	100.00%	95.00%	95.00%	95.00%
 Preventive maintenance is completed as scheduled 98% of the time. Percent 	95.00%	100.00%	95.00%	98.00%	98.00%
 Unscheduled repairs shall not exceed 40% of total repairs. Percent 	40.00%	40.00%	40.00%	40.00%	40.00%
 Percentage of repeat repairs shall not exceed three percent of corrective repair expenses in any three month period. Percent 	5.00%	1.00%	5.00%	3.00%	3.00%
 Water Pollution Control Plant equipment is reviewed when estimated cost to repair exceeds 50% for the replacement cost 100% of the time. Percent 	100.00%	100.00%	100.00%	100.00%	100.00%
 A customer satisfaction rating of 90% for Water Pollution Control Plant maintenance is achieved. Rating 	90.00%	96.70%	90.00%	90.00%	90.00%

SDP Notes

Program 342 - Wastewater Management

Service Delivery Plan 34203 - Water Pollution Control Plant Maintenance

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342160, 342161, 342162, 342163, 342164, 342165 - Comple	ete Preventive Maintenance	Work Order			
Product: Completed Work Order					
Costs:	306,586.00	458,247.18	319,037.93	467,306.29	483,593.02
Products:	1,289.00	1,366.00	1,393.00	1,393.00	1,393.00
Work Hours:	2,934.00	4,492.10	4,440.00	4,880.00	4,880.00
Product Cost:	237.85	335.47	229.03	335.47	347.16
Activity 342170, 342171, 342172, 342173, 342174 - Complete Majo Product: Completed Work Order Costs: Products: Work Hours:	192,415.65 30.00 1,560.00	63,964.44 13.00 463.50	199,274.77 30.00 1,560.00	93,107.05 15.00 760.00	96,310.13 15.00 760.00
Product Cost:	6,413.86	4,920.34	6,642.49	6,207.14	6,420.68
Activity 342180, 342181, 342182, 342183, 342184 - Complete Modi Product: Completed Work Order	fication Work Orders				
Costs:	127,303.90	142,465.07	133,718.91	156,593.36	163,281.40
Products:	134.00	99.00	134.00	100.00	100.00
Work Hours:	1,638.00	2,310.50	1,638.00	2,038.00	2,038.00
Product Cost:	950.03	1,439.04	997.90	1,565.93	1,632.81

Program 342 - Wastewater Management

Service Delivery Plan 34203 - Water Pollution Control Plant Maintenance

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342190, 342191, 342192, 342193, 342194 - Complete Corn	rective Maintenance Work (Orders			
Product: Completed Work Order					
Costs:	330,073.48	339,007.02	344,900.60	371,520.02	385,400.25
Products:	518.00	476.00	518.00	518.00	518.00
Work Hours:	3,705.00	4,575.80	3,705.00	3,705.00	3,705.00
Product Cost:	637.21	712.20	665.83	717.22	744.02
Activity 342200, 342201, 342202 - Program Management Product: Work Hours					
Costs:	371,605.30	336,926.59	384,212.29	275,945.23	287,687.57
Products:	5,246.20	4,672.82	5,246.20	2,999.20	2,999.20
Work Hours:	5,246.20	4,672.82	5,246.20	2,999.20	2,999.20
Product Cost:	70.83	72.10	73.24	92.01	95.92
Activity 342210, 342211, 342212, 342213, 342214, 342215 - Progra	nm Coord/Inventory Manag				
Costs:	93,720.09	109,379.00	95,567.62	166,004.54	173,922.47
Products:	1,588.00	1,946.20	1,588.00	2,935.00	2,935.00
Work Hours:	1,588.00	1,946.20	1,588.00	2,935.00	2,935.00
Product Cost:	59.02	56.20	60.18	56.56	59.26

Program 342 - Wastewater Management

Service Delivery Plan 34203 - Water Pollution Control Plant Maintenance

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342220 - Wastewater Equipment Replacement					
Product: A Dollar Allocated					
Costs:	560,959.28	560,959.23	512,788.07	532,465.27	553,763.88
Products:	0.00	0.00	0.00	0.00	0.00
Work Hours:	0.00	0.00	0.00	0.00	0.00
Product Cost:	0.00	0.00	0.00	0.00	0.00
Activity 342221 - Safety Training/Tailgates Product: A Work Hour Costs: Products: Work Hours:	0.00 0.00 0.00	0.00 0.00 0.00	0.00 0.00 0.00	52,883.31 890.00 890.00	55,496.20 890.00 890.00
Product Cost:	0.00	0.00	0.00	59.42	62.36
Totals for Service Delivery Plan 34203 - Water Pollution Control Plant	Maintenance				
Costs:	1,982,663.70	2,010,948.53	1,989,500.19	2,115,825.07	2,199,454.92
Work Hours:	16,671.20	18,460.92	18,177.20	18,207.20	18,207.20

Program 342 - Wastewater Management

Service Delivery Plan 34204 - Environmental Laboratory Services

SDP Outcome Statement

Providing customers with timely, certified and legally defensible analytical services and scientific studies at comparable cost, by:

- -Maintaining State Environmental Laboratory certification for critical testing methods,
- -Collecting representative samples and maintaining documentation per established standards,
- -Providing in-house, contract routine and emergency analytical services to generate quality data,
- -Supporting and conducting special studies that improve the quality of treatment and operation of the water pollution control plant and drinking water distribution system,
- -Developing and implementing study plans which provide pertinent data and information to assist in/with operational improvements, and
- -Reviewing and managing data required to generate State and Federal reports, so that:

	2002/2003	2002/2003	2003/2004	2004/2005	2005/2006
SDP Outcome Measures	Budget	Achieved	Current	Budget	Budget
 Daily test results are completed and available for operational decisions 98% of the time. 					
- Percent	98.00%	100.00%	98.00%	98.00%	98.00%
 State Laboratory Certification is maintained 100% of the time. Percent 	100.00%	100.00%	100.00%	100.00%	100.00%
 Costs for services provided will be two percent less than comparable state certified laboratories. 					
- Percent	2.00%	4.85%	5.00%	2.00%	2.00%
 Regulatory reporting requirements are met 100% of the time. Percent 	100.00%	100.00%	100.00%	100.00%	100.00%
• In-house testing for the Pretreatment Program is completed within 14 days, 95% of the time.					
- Percent	95.00%	94.87%	95.00%	95.00%	95.00%
 A customer satisfaction rating of 90% for Laboratory Services is achieved. Rating 	90.00%	95.00%	90.00%	90.00%	90.00%

SDP Notes

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342240 - Plant Process Parameters					
Product: A Test Completed					
Costs:	53,847.86	60,818.52	57,703.21	91,491.21	95,874.41
Products:	1,066.00	1,200.00	1,066.00	1,400.00	1,400.00
Work Hours:	1,062.02	1,290.82	1,065.71	1,600.00	1,600.00
Product Cost:	50.51	50.68	54.13	65.35	68.48
Activity 342250 - Spectrophotometric Analysis Product: A Test Completed					
Costs:	28,274.81	9,366.86	30,503.22	11,815.14	12,370.63
Products:	230.00	314.00	230.00	200.00	200.00
Work Hours:	566.06	202.95	570.23	200.00	200.00
Product Cost:	122.93	29.83	132.62	59.08	61.85
Activity 342260 - Colorimetric Analysis Product: A Test Completed					
Costs:	22,629.79	13,740.49	23,561.10	17,458.66	18,288.97
Products:	3,176.00	2,365.00	3,176.00	2,400.00	2,400.00
Work Hours:	462.48	333.89	452.39	355.00	355.00
Product Cost:	7.13	5.81	7.42	7.27	7.62

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342270 - Solids					
Product: A Test Completed					
Costs:	61,355.96	50,657.49	65,230.53	62,622.12	65,681.14
Products:	3,980.00	5,042.00	3,980.00	5,000.00	5,000.00
Work Hours:	1,254.96	1,171.75	1,250.71	1,200.00	1,200.00
Product Cost:	15.42	10.05	16.39	12.52	13.14
Activity 342280 - Selective Ion Electrode Methods					
Product: A Test Completed	56.614.50	45.005.66	50.055.44	50 405 50	54040.50
Costs:	56,614.78	45,997.66	59,955.44	52,495.52	54,948.53
Products:	4,920.00	5,774.00	4,920.00	5,500.00	5,500.00
Work Hours:	1,082.63	989.90	1,077.11	950.00	950.00
Product Cost:	11.51	7.97	12.19	9.54	9.99
Activity 342290 - Titrations					
Product: A Test Completed					
Costs:	25,406.53	17,835.46	26,711.90	19,921.96	20,820.22
Products:	1,490.00	1,641.00	1,490.00	1,800.00	1,800.00
Work Hours:	524.77	373.44	519.55	350.00	350.00
Product Cost:	17.05	10.87	17.93	11.07	11.57

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342330 - Metals By Atomic Absorption					
Product: A Test Completed					
Costs:	110,456.43	76,437.22	109,682.96	95,130.49	99,393.80
Products:	5,381.00	5,349.00	5,381.00	5,381.00	5,381.00
Work Hours:	1,816.41	1,313.44	1,829.82	1,400.00	1,400.00
Product Cost:	20.53	14.29	20.38	17.68	18.47
Activity 342340 - Specialty Metals: As, Se					
Product: A Test Completed					
Costs:	18,211.41	8,892.25	19,517.70	13,638.92	14,248.95
Products:	646.00	662.00	646.00	646.00	646.00
Work Hours:	327.05	181.55	329.47	200.00	200.00
Product Cost:	28.19	13.43	30.21	21.11	22.06
Activity 342350 - Metals Cold Vapor Hg					
Product: A Test Completed					
Costs:	11,377.35	7,267.67	12,226.13	10,618.18	11,117.21
Products:	253.00	199.00	253.00	253.00	253.00
Work Hours:	213.84	147.57	215.42	170.00	170.00
Product Cost:	44.97	36.52	48.32	41.97	43.94

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342360 - Botulism Control					
Product: A Survey Trip Completed					
Costs:	26,647.79	20,203.99	26,469.17	20,900.32	21,384.57
Products:	52.00	54.00	52.00	52.00	52.00
Work Hours:	186.58	46.15	171.07	50.00	50.00
Product Cost:	512.46	374.15	509.02	401.93	411.24
Activity 342370 - Chronic Toxicity Testing [DELETED] Product: A Test Completed Costs: Products: Work Hours:	50,558.19 24.00 60.63	34,712.33 29.00 7.10	50,634.01 24.00 50.69	0.00 0.00 0.00	0.00 0.00 0.00
Product Cost:	2,106.59	1,196.98	2,109.75	0.00	0.00
Activity 342380 - Acute Toxicity Testing Product: A Test Completed Costs: Products: Work Hours:	8,792.03 12.00 136.17	10,776.57 12.00 193.82	8,516.42 12.00 124.18	16,444.88 12.00 300.00	17,171.20 12.00 300.00
Product Cost:	732.67	898.05	709.70	1,370.41	1,430.93

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342400 - Organic Compounds Gas Chromatography Product: A Sample Tested					
Costs:	100,870.10	83,241.41	107,672.60	107,173.85	111,762.34
Products:	266.00	280.00	266.00	266.00	266.00
Work Hours:	1,685.59	1,327.64	1,698.03	1,450.00	1,450.00
Product Cost:	379.21	297.29	404.78	402.91	420.16
Activity 342410 - Total Organic Carbon Product: A Test Completed					
Costs:	19,497.39	11,863.82	20,708.45	21,380.19	22,288.37
Products:	516.00	498.00	516.00	516.00	516.00
Work Hours:	295.61	243.92	297.79	285.00	285.00
Product Cost:	37.79	23.82	40.13	41.43	43.19
Activity 342420 - Ion Chromatography Product: A Sample Tested					
Costs:	52,250.06	40,982.73	56,200.73	54,446.04	57,052.55
Products:	510.00	562.00	510.00	560.00	560.00
Work Hours:	1,069.22	876.81	1,077.11	900.00	900.00
Product Cost:	102.45	72.92	110.20	97.23	101.88

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342430 - Microbiological Testing: Wastewater					
Product: A Test Completed					
Costs:	18,582.46	7,751.36	18,877.03	8,786.40	9,160.85
Products:	364.00	375.00	364.00	510.00	510.00
Work Hours:	277.05	189.36	266.11	150.00	150.00
Product Cost:	51.05	20.67	51.86	17.23	17.96
Activity 342450 - Wastewater Sampling					
Product: A Sample Collected					
Costs:	35,518.32	21,853.54	37,610.39	23,614.86	24,755.60
Products:	3,848.00	3,907.00	3,848.00	4,000.00	4,000.00
Work Hours:	654.53	494.04	652.60	450.00	450.00
Product Cost:	9.23	5.59	9.77	5.90	6.19
Activity 342470 - Observations/Readings					
Product: An Entry Logged					
Costs:	19,441.64	13,608.40	20,629.60	14,455.38	15,141.91
Products:	2,028.00	1,411.00	2,028.00	1,700.00	1,700.00
Work Hours:	450.46	325.37	448.58	300.00	300.00
Product Cost:	9.59	9.64	10.17	8.50	8.91

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342500 - Contract Laboratory Inorganic Testing Wastew	vater [DELETED]				
Product: A Result Provided					
Costs:	55,509.43	20,140.53	56,579.58	0.00	0.00
Products:	0.00	27.46	0.00	0.00	0.00
Work Hours:	151.20	77.82	151.20	0.00	0.00
Product Cost:	0.00	733.45	0.00	0.00	0.00
Activity 342510 - Contract Laboratory Organic Testing Wastewa Product: A Result Provided Costs: Products: Work Hours:	78,055.56 0.00 208.80	63,677.31 43.80 107.08	79,547.39 0.00 208.80	0.00 0.00 0.00	0.00 0.00 0.00
Product Cost:	0.00	1,453.82	0.00	0.00	0.00
Activity 342550, 342551, 342552 - Environmental Laboratory Cer Product: A Test Completed	tification Program [DELET	ED]			
Costs:	63,252.97	39,786.13	67,589.47	0.00	0.00
Products:	228.00	60.00	228.00	0.00	0.00
Work Hours:	1,079.28	644.04	1,087.25	0.00	0.00
Product Cost:	277.43	663.10	296.45	0.00	0.00

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342560, 342561, 342562, 342563, 342564 - Quality Cntrl,	Cert, and Reporting				
Product: Work Hours	0.00	212.271.00	0.00	100 (55 40	200 500 22
Costs:	0.00	213,274.98	0.00	192,655.42	200,688.22
Products:	0.00	4,395.30	0.00	2,250.00	2,250.00
Work Hours:	0.00	4,395.30	0.00	2,250.00	2,250.00
Product Cost:	0.00	48.52	0.00	85.62	89.19
Activity 342570, 342571, 342572, 342573, 342574, 342575, 342576 Product: A Work Hour Costs: Products: Work Hours: Product Cost:	- Supervision/Rental Rates 466,988.25 5,204.94 5,204.94 89.72	370,250.25 3,714.81 3,714.81 99.67	470,233.61 5,020.46 5,020.46 93.66	355,009.56 3,002.28 3,002.28 118.25	371,745.62 3,002.28 3,002.28 123.82
Activity 342590 - Program Coordination Product: A Work Hour					
Costs:	0.00	0.00	0.00	79,651.26	83,343.56
Products:	0.00	0.00	0.00	1,105.00	1,105.00
Work Hours:	0.00	0.00	0.00	1,105.00	1,105.00
Product Cost:	0.00	0.00	0.00	72.08	75.42

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342591 - Contract Laboratory Services					
Product: A Work Hour					
Costs:	0.00	0.00	0.00	136,435.60	139,912.54
Products:	0.00	0.00	0.00	392.00	392.00
Work Hours:	0.00	0.00	0.00	392.00	392.00
Product Cost:	0.00	0.00	0.00	348.05	356.92
Activity 342592 - Support Services					
Product: A Work Hour					
Costs:	0.00	0.00	0.00	20,674.58	21,667.63
Products:	0.00	0.00	0.00	500.00	500.00
Work Hours:	0.00	0.00	0.00	500.00	500.00
Product Cost:	0.00	0.00	0.00	41.35	43.34
Activity 342593 - Safety Training Product: A Work Hour					
Costs:	0.00	0.00	0.00	29,698.80	31,170.24
Products:	0.00	0.00	0.00	510.00	510.00
Work Hours:	0.00	0.00	0.00	510.00	510.00
Product Cost:	0.00	0.00	0.00	58.23	61.12
Totals for Service Delivery Plan 34204 - Environmental Laborator	y Services				
Costs:	1,384,139.11	1,243,745.96	1,426,360.64	1,456,519.34	1,519,989.06
Work Hours:	18,770.28	18,659.07	18,564.28	18,069.28	18,069.28

Program 342 - Wastewater Management

Service Delivery Plan 34205 - Storm Water Collection System

SDP Outcome Statement

Protect the City from flood damage, minimize inconvenience to traffic and reduce pollution entering the waterways, by:

- -Coordinating creek and waterway maintenance with Santa Clara Valley Water District,
- -Managing the maintenance of the City's storm water collection system in a cost effective, safe, reliable and timely manner,
- -Responding to storm drainage emergencies and assisting residents and businesses during these emergencies,
- -Responding to unauthorized discharges and assisting in cleanup efforts,
- -Identifying and correcting non-permitted connections to the storm water collection system, and
- -Inspecting facilities for storm water pollution prevention compliance, so that:

	2002/2003	2002/2003	2003/2004	2004/2005	2005/2006
SDP Outcome Measures	Budget	Achieved	Current	Budget	Budget
 Preventive maintenance is completed as scheduled 90% of the time. Percent 	90.00%	100.00%	90.00%	90.00%	90.00%
 Responses to storm emergencies occur within 30 minutes of notification 90% of the time. 					
- Percent	90.00%	100.00%	90.00%	90.00%	90.00%
 Property damage resulting from storm emergencies is avoided 95% of the time. 					
- Percent	95.00%	99.00%	95.00%	95.00%	95.00%
• Responses to unauthorized discharges occur within 30 minutes of notification 95% of the time.					
- Percent	95.00%	100.00%	95.00%	95.00%	95.00%
• A customer satisfaction rating of 90% for the Storm Water Collection System is achieved.					
- Rating	90.00%	96.00%	90.00%	90.00%	90.00%
 Identified non-permitted connections to the system are corrected within 30 days or placed on a time schedule for compliance. [DELETED] Percent 	100.00%	100.00%	30.00%	0.00%	0.00%
 All new and existing facilities with the potential to discharge pollutants to the storm collection system are inspected annually 100% of the time. Percent 	100.00%	100.00%	100.00%	100.00%	100.00%

Program 342 - Wastewater Management

SDP Notes

Program 342 - Wastewater Management

Service Delivery Plan 34205 - Storm Water Collection System

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342600, 342601, 342602, 342604 - Preventative Maintenance	[DELETED]				
Product: Preventative Maintenance Activity Completed					
Costs:	56,329.93	91,108.06	52,021.72	0.00	0.00
Products:	5,586.00	1,339.00	5,586.00	0.00	0.00
Work Hours:	1,255.00	2,203.00	1,065.00	0.00	0.00
Product Cost:	10.08	68.04	9.31	0.00	0.00
Activity 342610, 342611, 342612, 342613, 342614, 342615, 342616 - Corrective Activity Completed Costs: Products: Work Hours:	34,272.81 4,195.00 750.00	15,822.15 123.00 369.00	36,652.90 4,195.00 750.00	0.00 0.00 0.00	0.00 0.00 0.00
Product Cost: Activity 342620, 342621, 342622 - Pump Stations [DELETED]	8.17	128.64	8.74	0.00	0.00
Product: A Pump Station Inspected					
Costs:	90,205.31	92,048.32	92,963.23	0.00	0.00
Products:	203.00	135.00	203.00	0.00	0.00
Work Hours:	695.00	866.00	695.00	0.00	0.00
Product Cost:	444.36	681.84	457.95	0.00	0.00

Program 342 - Wastewater Management

Service Delivery Plan 34205 - Storm Water Collection System

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342630, 342631 - Storm Response					
Product: Storm Events					
Costs:	3,495.49	154.68	3,753.51	4,145.30	4,350.00
Products:	50.00	2.00	50.00	10.00	10.00
Work Hours:	90.00	3.50	90.00	90.00	90.00
Product Cost:	69.91	77.34	75.07	414.53	435.00
Activity 342640, 342641 - Hazardous Spills					
Product: Occasions					
Costs:	1,937.86	94.61	2,070.55	2,173.50	2,280.83
Products:	5.00	0.00	5.00	5.00	5.00
Work Hours:	45.00	1.50	45.00	40.00	40.00
Product Cost:	387.57	0.00	414.11	434.70	456.17
Activity 342650, 342651, 342652, 342653, 342654, 342655, 342656, 34 Product: Work Hours	2657, 342658 - Administr	ration [DELETED]			
Costs:	110,193.96	120,147.45	123,220.22	0.00	0.00
Products:	1,071.00	1,589.10	1,356.00	0.00	0.00
Work Hours:	1,071.00	1,589.10	1,356.00	0.00	0.00
Product Cost:	102.89	75.61	90.87	0.00	0.00

Program 342 - Wastewater Management

·	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342670 - Jet Flush Storm Drains					
Product: A Lineal Foot Flushed					
Costs:	62,252.93	2,112.08	60,655.17	16,045.14	16,806.78
Products:	26,400.00	2,001.00	26,400.00	26,400.00	26,400.00
Work Hours:	1,420.00	35.00	1,288.00	300.00	300.00
Product Cost:	2.36	1.06	2.30	0.61	0.64
Activity 342660 - Inspect and Clean Drain Inlets by Machine Product: A Drain Inlet Maintenance Activity Completed Costs: Products: Work Hours:	0.00 0.00 0.00	0.00 0.00 0.00	0.00 0.00 0.00	33,837.52 1,000.00 775.00	35,450.90 1,000.00 775.00
Product Cost:	0.00	0.00	0.00	33.84	35.45
Activity 342661 - Inspect and Clean Drain Inlets by Hand Product: A Drain Inlet or Outfall Maintenance Activity Comple Costs: Products: Work Hours:	0.00 0.00 0.00 0.00	0.00 0.00 0.00	0.00 0.00 0.00	38,978.35 3,264.00 854.00	40,861.12 3,264.00 854.00
Product Cost:	0.00	0.00	0.00	11.94	12.52

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342662 - Inspect and Clean Storm Manholes					
Product: A Storm Manhole Maintenance Activity Completed					
Costs:	0.00	0.00	0.00	12,041.53	12,636.16
Products:	0.00	0.00	0.00	822.00	822.00
Work Hours:	0.00	0.00	0.00	250.00	250.00
Product Cost:	0.00	0.00	0.00	14.65	15.37
Activity 342663 - Maintain Pump Stations Product: A Pump Station Maintenance Activity Completed					
Costs:	0.00	0.00	0.00	97,385.51	99,820.68
Products:	0.00	0.00	0.00	52.00	52.00
Work Hours:	0.00	0.00	0.00	485.00	485.00
Product Cost:	0.00	0.00	0.00	1,872.80	1,919.63
Activity 342664 - Insp Storm System-Flood Prevention Product: An Inspection Completed					
Costs:	0.00	0.00	0.00	2,716.89	2,851.05
Products:	0.00	0.00	0.00	500.00	500.00
Work Hours:	0.00	0.00	0.00	50.00	50.00
Product Cost:	0.00	0.00	0.00	5.43	5.70

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342665 - Repair or Replace Drain Inlet Grates					
Product: A Drain Inlet Grate Repaired or Replaced					
Costs:	0.00	0.00	0.00	15,626.90	16,235.39
Products:	0.00	0.00	0.00	50.00	50.00
Work Hours:	0.00	0.00	0.00	200.00	200.00
Product Cost:	0.00	0.00	0.00	312.54	324.71
Activity 342666 - Repair Manholes and Mains Product: A Manhole or Main Repaired					
Costs:	0.00	0.00	0.00	15,046.15	15,643.02
Products:	0.00	0.00	0.00	5.00	5.00
Work Hours:	0.00	0.00	0.00	200.00	200.00
Product Cost:	0.00	0.00	0.00	3,009.23	3,128.60
Activity 342667 - Repair Pump Stations Product: A Pump Station Repair Completed	2.22	0.00	0.00	10.257.00	10.107.00
Costs:	0.00	0.00	0.00	18,265.09	19,125.39
Products:	0.00	0.00	0.00	3.00	3.00
Work Hours:	0.00	0.00	0.00	325.00	325.00
Product Cost:	0.00	0.00	0.00	6,088.36	6,375.13

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342671 - Residential Assistance					
Product: A Service Request Completed					
Costs:	0.00	0.00	0.00	2,480.81	2,603.33
Products:	0.00	0.00	0.00	50.00	50.00
Work Hours:	0.00	0.00	0.00	50.00	50.00
Product Cost:	0.00	0.00	0.00	49.62	52.07
Activity 342672 - Commercial/Industrial Assistance Product: A Service Request Completed Costs: Products: Work Hours:	0.00 0.00 0.00	0.00 0.00 0.00	0.00 0.00 0.00	1,036.23 25.00 20.00	1,087.40 25.00 20.00
Product Cost:	0.00	0.00	0.00	41.45	43.50
Activity 342674 - Training Product: A Training Session Completed Costs:	0.00	0.00	0.00	5,846.90	6,136.24
Products:	0.00	0.00	0.00	105.00	105.00
Work Hours:	0.00	0.00	0.00	100.00	100.00
Product Cost:	0.00	0.00	0.00	55.68	58.44

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342675 - Program Coordination					
Product: A Work Hour					
Costs:	0.00	0.00	0.00	55,379.04	58,121.32
Products:	0.00	0.00	0.00	811.00	811.00
Work Hours:	0.00	0.00	0.00	811.00	811.00
Product Cost:	0.00	0.00	0.00	68.28	71.67
Activity 342676 - Locate Underground Utilities					
Product: A USA Locate Completed					
Costs:	0.00	0.00	0.00	28,137.83	29,527.39
Products:	0.00	0.00	0.00	650.00	650.00
Work Hours:	0.00	0.00	0.00	600.00	600.00
Product Cost:	0.00	0.00	0.00	43.29	45.43
Activity 342677 - Support Services					
Product: A Work Hour					
Costs:	0.00	0.00	0.00	40,059.76	41,461.09
Products:	0.00	0.00	0.00	165.00	165.00
Work Hours:	0.00	0.00	0.00	165.00	165.00
Product Cost:	0.00	0.00	0.00	242.79	251.28
Totals for Service Delivery Plan 34205 - Storm Water Collection System	1				
Costs:	358,688.29	321,487.35	371,337.30	389,202.45	404,998.09
Work Hours:	5,326.00	5,067.10	5,289.00	5,315.00	5,315.00

Program 342 - Wastewater Management

Service Delivery Plan 34206 - Recycling and Reuse of Plant Process By-products

SDP Outcome Statement

Use water pollution control plant by-products for beneficial purposes, by:

- -Producing recycled water that meets the quality and quantity demands of the water supply and distribution program,
- -Recovering and converting waste gases into energy to reduce the purchase of utility power, and
- -Producing reusable biosolids, so that:

	2002/2003	2002/2003	2003/2004	2004/2005	2005/2006
SDP Outcome Measures	Budget	Achieved	Current	Budget	Budget
 The City's recycled water distribution system is operational 100% of the time. Percent 	100.00%	100.00%	100.00%	100.00%	100.00%
 Water delivered to the recycled water distribution system is recycled water 90% of the time. 	20.000	0.4.4007	00.000	00.000	00.000
- Percent	80.00%	94.40%	80.00%	90.00%	90.00%
 Energy needs of the Water Pollution Control Plant are met by the conversion of waste gases 80% of the time. Percent 	75.00%	81.00%	75.00%	80.00%	80.00%
• Recovered biosolids are beneficially reused 95% of the time.	73.0070	01.0070	73.0070	00.0070	00.0070
- Percent	75.00%	100.00%	85.00%	95.00%	95.00%
 A internal customer satisfaction rating of 90% from users of water pollution by-products is achieved. 					
- Rating	90.00%	97.60%	90.00%	90.00%	90.00%

SDP Notes

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342680 - Produce Recycled Water					
Product: A Million Gallons of Water Processed During Ti	tle 22 Production				
Costs:	108,390.55	147,430.11	116,265.98	181,083.13	189,853.90
Products:	1,200.00	731.00	1,200.00	1,200.00	1,200.00
Work Hours:	2,306.00	1,594.80	2,306.00	3,252.00	3,252.00
Product Cost:	90.33	201.68	96.89	150.90	158.21
Activity 342690 - Recycled Water Used [DELETED] Product: Millions of Gallons of Recycled Water Delivered Costs: Products: Work Hours:	50,292.66 300.00 990.00	45,249.81 231.00 866.40	53,750.51 300.00 990.00	0.00 0.00 0.00	0.00 0.00 0.00
Product Cost:	167.64	195.89	179.17	0.00	0.00
Activity 342700 - Biosolids Recycled Product: Tons of Biosolids Removed					
Costs:	304,731.35	307,113.89	340,802.18	379,494.85	394,534.17
Products:	1,200.00	1,324.00	1,200.00	1,200.00	1,200.00
Work Hours:	4,850.00	4,657.40	4,850.00	4,974.00	4,974.00
Product Cost:	253.94	231.96	284.00	316.25	328.78

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342710 - Gas Used to Produce Energy [DELETED]					
Product: Cubic Feet (in thousands) of Landfill Gas Delivered to					
Costs:	55,850.11	8,382.75	59,888.08	0.00	0.00
Products:	283,600.00	267,647.00	283,600.00	0.00	0.00
Work Hours:	1,155.00	122.00	1,155.00	0.00	0.00
Product Cost:	0.20	0.03	0.21	0.00	0.00
Activity 342720, 342721 - Operate Power Generation Facility (PGF) Product: Total Kilowatt Hours Produced (in thousands) Costs: Products: Work Hours:	106,957.59 8,800.00 2,223.00	123,892.08 11,585.00 2,396.40	114,701.60 8,800.00 2,223.00	182,035.01 8,800.00 3,042.00	190,568.77 8,800.00 3,042.00
Product Cost:	12.15	10.69	13.03	20.69	21.66
Activity 342730, 342731, 342732, 342733, 342734, 342735, 342736, 3427 Product: A Completed Work Order	737, 342738, 342739 - N	Iaintain Power Gen	eration Facility		
Costs:	175,277.97	304,274.23	194,807.99	181,472.01	187,460.97
Products:	53.00	151.00	53.00	121.00	121.00
Work Hours:	1,319.00	722.00	1,319.00	1,319.00	1,319.00
Product Cost:	3,307.13	2,015.06	3,675.62	1,499.77	1,549.26

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342740, 342741, 342742, 342743 - Energy Contract Manage	ement [DELETED]				
Product: A Contract Managed					
Costs:	366,872.45	379,936.14	374,366.64	0.00	0.00
Products:	100.00	8.00	100.00	0.00	0.00
Work Hours:	100.00	108.00	100.00	0.00	0.00
Product Cost:	3,668.72	47,492.02	3,743.67	0.00	0.00
Activity 342750, 342751, 342752 - Program Management Product: Work Hours Costs: Products: Work Hours:	62,772.90 1,004.60 1,004.60	28,750.10 632.06 632.06	65,883.13 1,004.60 1,004.60	57,686.81 909.60 909.60	60,357.12 909.60 909.60
Product Cost:	62.49	45.49	65.58	63.42	66.36
Activity 342760 - Feed Polymer for 2 NTU Production Product: A Gallon of Polymer Costs: Products: Work Hours:	764,771.35 40,000.00 510.00	431,143.83 24,099.00 266.40	653,419.16 70,000.00 510.00	486,195.78 26,000.00 26.00	495,969.20 26,000.00 26.00
Product Cost:	19.12	17.89	9.33	18.70	19.08

Program 342 - Wastewater Management

-	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342770 - Recycled Water Used in Plant [DELETED]					
Product: A Million Gallons of Recycled Water Used In Plant					
Costs:	2,902.10	5,169.94	3,116.33	0.00	0.00
Products:	300.00	293.00	300.00	0.00	0.00
Work Hours:	60.00	100.60	60.00	0.00	0.00
Product Cost:	9.67	17.64	10.39	0.00	0.00
Activity 342850 - Deliver Digester Gas [DELETED]					
Product: 1,000 Cubic Feet	20.200.05	42 279 05	22 642 76	0.00	0.00
Costs:	30,398.95	42,378.95	32,642.76	0.00	0.00
Products:	24,000.00	54,894.00	24,000.00	0.00	0.00
Work Hours:	650.00	855.90	650.00	0.00	0.00
Product Cost:	1.27	0.77	1.36	0.00	0.00
Activity 342860 - Complete POPS/Housekeeping Work Orders Product: A Completed Work Order					
Costs:	0.00	0.00	0.00	15,443.04	16,205.63
Products:	0.00	0.00	0.00	750.00	750.00
Work Hours:	0.00	0.00	0.00	281.00	281.00
Product Cost:	0.00	0.00	0.00	20.59	21.61

Program 342 - Wastewater Management

<u>-</u>	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342861 - Electricity Sold					
Product: APX Monthly Fee					
Costs:	0.00	0.00	0.00	33,627.63	33,822.54
Products:	0.00	0.00	0.00	12.00	12.00
Work Hours:	0.00	0.00	0.00	50.00	50.00
Product Cost:	0.00	0.00	0.00	2,802.30	2,818.55
Activity 342862 - Electricity Purchased					
Product: A Kilowatt Hour Purchased (In Thousands)					
Costs:	0.00	0.00	0.00	112,827.63	113,022.54
Products:	0.00	0.00	0.00	216.00	216.00
Work Hours:	0.00	0.00	0.00	50.00	50.00
Product Cost:	0.00	0.00	0.00	522.35	523.25
Activity 342863 - Natural Gas Purchased for Electrical Production Product: A Cubic Foot of Natural Gas					
Costs:	0.00	0.00	0.00	228,657.63	228,852.54
Products:	0.00	0.00	0.00	100,000.00	100,000.00
Work Hours:	0.00	0.00	0.00	50.00	50.00
Product Cost:	0.00	0.00	0.00	2.29	2.29
Totals for Service Delivery Plan 34206 - Recycling and Reuse of Plant P	rocess By-products				
Costs:	2,029,217.98	1,823,721.83	2,009,644.36	1,858,523.52	1,910,647.38
Work Hours:	15,167.60	12,321.96	15,167.60	13,953.60	13,953.60

Program 342 - Wastewater Management

Service Delivery Plan 34207 - Administration and Support Services

SDP Outcome Statement

Facilitate the cohesive and cost-effective operation of Water Pollution Control Plant administrative functions, coordinate financial analysis and planning, meet regulatory support needs and provide environmental protection, by:

- -Providing timely applications of administrative support hours,
- -Monitoring the ongoing financial condition and results of operations of Water Pollution Control Plant projects and programs,
- -Participating in the regional stakeholder approach to environmental regulations to represent the City's interest and environmental protection,
- -Monitoring regulatory requirements for treatment plant operations and facilitating compliance, and
- -Delivering messages about how to prevent water pollution, conserve and reuse water, so that:

	2002/2003	2002/2003	2003/2004	2004/2005	2005/2006
SDP Outcome Measures	Budget	Achieved	Current	Budget	Budget
 Division financial statements and budgets are analyzed and corrected as scheduled 95% of the time. Percent 	90.00%	100.00%	90.00%	95.00%	95.00%
 A customer satisfaction rating of 95% is achieved for the timeliness, accuracy and effectiveness of Support Services. Rating 	90.00%	100.00%	90.00%	95.00%	95.00%
 Division complies with all regulatory requirements for all treatment plant operations 100% of the time. Percent 	100.00%	99.80%	100.00%	100.00%	100.00%
 Regulatory requirements for Environmental Outreach are met 100% of the time. 					
- Percent	50.00%	97.00%	50.00%	100.00%	100.00%

SDP Notes

1. Activity 342780 shows an increase of \$60,000 from current year in Taxes and Licenses (Account 6055) because the State Water Resources Control Board increased their annual fee for monitoring permit activities from \$10,000 to \$69,000. All cities are facing this increase, which is intended to help the State recover their cost to provide services.

Program 342 - Wastewater Management

Service Delivery Plan 34207 - Administration and Support Services

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342780 - Program Administration					
Product: A Work Hour					
Costs:	47,419.82	7,333.47	49,449.78	148,200.24	151,485.42
Products:	600.00	90.50	600.00	120.00	120.00
Work Hours:	600.00	90.50	600.00	120.00	120.00
Product Cost:	79.03	81.03	82.42	1,235.00	1,262.38
Activity 342790 - Support Services Program Coordination Product: A Work Hour					
Costs:	349,926.70	235,600.19	294,069.11	182,249.90	188,977.16
Products:	1,380.00	902.70	1,312.00	874.00	874.00
Work Hours:	1,380.00	902.70	1,312.00	874.00	874.00
Product Cost:	253.57	261.00	224.14	208.52	216.22
Activity 342800, 342801, 342802, 342803 - Environmental Outreach Product: A Work Hour					
Costs:	173,405.52	187,600.64	118,036.70	140,599.25	146,252.55
Products:	2,914.00	3,722.30	1,339.00	1,650.00	1,650.00
Work Hours:	2,914.00	3,722.30	1,339.00	1,650.00	1,650.00
Product Cost:	59.51	50.40	88.15	85.21	88.64

Program 342 - Wastewater Management

Service Delivery Plan 34207 - Administration and Support Services

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342810, 342811, 342812, 342813 - Intergovernmental Re	gulatory Program Coordinat	tion			
Product: A Work Hour					
Costs:	103,511.66	135,804.93	105,801.64	132,585.49	139,165.10
Products:	2,039.00	2,327.20	1,923.00	2,184.00	2,184.00
Work Hours:	2,039.00	2,327.20	1,923.00	2,184.00	2,184.00
Product Cost:	50.77	58.36	55.02	60.71	63.72
Activity 342820 - Support Services Training Product: A Work Hour Costs: Products: Work Hours:	28,837.53 675.00 675.00	15,510.44 382.80 382.80	27,915.35 600.00 600.00	27,605.68 565.00 565.00	28,975.62 565.00 565.00
Product Cost:	42.72	40.52	46.53	48.86	51.28
Activity 342088 - Control of Non-Point Source Discharge Product: A Work Hour Costs: Products: Work Hours:	0.00 0.00 0.00	0.00 0.00 0.00	0.00 0.00 0.00	261,516.76 50.00 50.00	261,740.92 50.00 50.00
Product Cost:	0.00	0.00	0.00	5,230.34	5,234.82

Program 342 - Wastewater Management

Service Delivery Plan 34207 - Administration and Support Services

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342089 - WPCP NPDES Requirements					
Product: A Work Hour					
Costs:	0.00	0.00	0.00	462,142.76	444,494.92
Products:	0.00	0.00	0.00	50.00	50.00
Work Hours:	0.00	0.00	0.00	50.00	50.00
Product Cost:	0.00	0.00	0.00	9,242.86	8,889.90
Activity 342091 - Monitor WPCP Regulatory Requirements Product: A Work Hour Costs: Products: Work Hours:	0.00 0.00 0.00	0.00 0.00 0.00	0.00 0.00 0.00	101,806.71 20.00 20.00	101,896.36 20.00 20.00
Product Cost: Totals for Service Delivery Plan 34207 - Administration and Support S	0.00 ervices	0.00	0.00	5,090.34	5,094.82
Costs:	703,101.23	602,386.52	595,272.58	1,456,706.79	1,462,988.05
Work Hours:	7,608.00	7,702.50	5,774.00	5,513.00	5,513.00

Program 342 - Wastewater Management

Service Delivery Plan 34208 - Pretreatment Services

SDP Outcome Statement

Provide environmental regulatory services that protect the community, sanitary sewer collection system, Water Pollution Control Plant and the Bay, by:

- -Permitting users of the sanitary sewer collection system,
- -Monitoring discharges to the sanitary sewer collection system,
- -Implementing the Programs' Enforcement Response Plan,
- -Reporting the effectiveness of the Pretreament Program to the Regulatory Authority,
- -Participating in interagency committees and other organizations,
- -Conducting special studies and projects that support program improvements, and
- -Providing support and service during Water Pollution Control Plant emergencies, so that:

	2002/2003	2002/2003	2003/2004	2004/2005	2005/2006
SDP Outcome Measures	Budget	Achieved	Current	Budget	Budget
• 100% of Significant Industrial Users (SIU) are inspected annually.					
- Percent	100.00%	100.00%	100.00%	100.00%	100.00%
 Regulatory reporting requirements are met 100% of the time. Percent 	100.00%	100.00%	100.00%	100.00%	100.00%
 100% of Significant Industrial Users (SIU) discharging to the sanitary sewer are sampled quarterly. Percent 	100.00%	100.00%	100.00%	100.00%	100.00%
 Non-compliant Significant Industrial Users (SIU) return to compliance within one calendar year, 100% of the time. Percent 	100.00%	100.00%	100.00%	100.00%	100.00%
◆ A customer satisfaction rating of 90% for Pretreatment Services is achieved Rating	90.00%	95.00%	90.00%	90.00%	90.00%

SDP Notes

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342870, 342871, 342872 - Permitting of Significant Indu	strial Users (SIU)				
Product: A Permit Issued	255 502 25	172 022 66	270 000 10	1.60.060.77	156 504 00
Costs:	255,503.27	172,832.66	270,908.19	168,262.75	176,594.02
Products:	69.00	56.00	69.00	60.00	60.00
Work Hours:	4,826.74	3,214.83	4,826.73	3,000.00	3,000.00
Product Cost:	3,702.95	3,086.30	3,926.21	2,804.38	2,943.23
Product: A Permit-by-Consent Issued Costs: Products: Work Hours: Product Cost:	85,996.40 1,014.00 1,631.82 84.81	55,983.91 486.00 1,030.61 115.19	91,174.78 1,014.00 1,631.82 89.92	0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00
Activity 342890, 342891, 342892, 342893, 342894 - Monitoring D Product: A Sample Event Completed	ischarges to the Sanitary Sew	ver			
Costs:	204,187.17	151,767.09	215,297.51	154,252.56	161,576.85
Products:	1,411.00	1,068.00	1,411.00	1,100.00	1,100.00
Work Hours:	4,218.24	3,198.76	4,218.24	3,200.00	3,200.00
Product Cost:	144.71	142.10	152.59	140.23	146.89

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342900, 342901, 342902, 342903 - Enforcement Plan Activities					
Product: Work Hours	20 5 5 5 5 5	21 200 21	24 550 02	22 - 52 54	27.210.00
Costs:	29,763.52	31,309.34	31,558.03	33,652.54	35,318.80
Products:	562.27	570.78	562.27	600.00	600.00
Work Hours:	562.27	570.78	562.27	600.00	600.00
Product Cost:	52.93	54.85	56.13	56.09	58.86
Activity 342910, 342911, 342912, 342913 - Regulatory and Program Compensation Product: A Report Completed Costs: Products: Work Hours: Product Cost:	21,264.22 3.00 364.85 7,088.07	20,167.62 3.00 315.22 6,722.54	22,581.86 3.00 364.85 7,527.29	20,203.04 8.00 320.00 2,525.38	21,203.54 8.00 320.00 2,650.44
Activity 342920, 342921, 342922 - Supervision/Rental Rates Product: Work Hours	7,000.07	0,722.54	1,321.23	2,323.30	2,030.44
Costs:	0.00	131,468.36	0.00	133,059.79	139,413.16
Products:	0.00	2,721.00	0.00	1,010.00	1,010.00
Work Hours:	0.00	2,721.00	0.00	1,010.00	1,010.00
Product Cost:	0.00	48.32	0.00	131.74	138.03

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342930, 342931 - Special Studies and Investigations [DELETED]				
Product: A Special Study or Investigation Completed					
Costs:	6,248.61	-29.49	6,739.34	0.00	0.00
Products:	1.00	0.00	1.00	0.00	0.00
Work Hours:	126.00	0.00	126.00	0.00	0.00
Product Cost:	6,248.61	0.00	6,739.34	0.00	0.00
Activity 342940, 342941, 342942, 342943, 342944, 342945, 342946 - Urbai Product: An Inspection Completed Costs: Products: Work Hours:	20,077.05 301.00 381.08	18,499.21 307.00 336.70	21,285.92 301.00 381.09	22,435.03 350.00 400.00	23,545.86 350.00 400.00
Product Cost:	66.70	60.26	70.72	64.10	67.27
Activity 342950, 342951, 342952, 342953, 342954 - Program Coordination Product: Work Hours	n				
Costs:	153,188.94	171,268.18	158,513.37	205,867.02	216,069.92
Products:	2,825.52	3,378.51	2,825.52	3,481.52	3,481.52
Work Hours:	2,825.52	3,378.51	2,825.52	3,481.52	3,481.52
Product Cost:	54.22	50.69	56.10	59.13	62.06

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342971 - Commercial Facility Pretreatment Inspection					
Product: An Inspection Completed					
Costs:	0.00	0.00	0.00	56,087.57	58,864.68
Products:	0.00	0.00	0.00	500.00	500.00
Work Hours:	0.00	0.00	0.00	1,000.00	1,000.00
Product Cost:	0.00	0.00	0.00	112.18	117.73
Activity 342972 - Illegal Dumping Incident Response Product: A Response Completed Costs:	0.00	0.00	0.00	7,291.39	7,652.40
Products:	0.00	0.00	0.00	25.00	25.00
Work Hours:	0.00	0.00	0.00	130.00	130.00
Product Cost:	0.00	0.00	0.00	291.66	306.10
Activity 342973 - Support Services Product: A Work Hour					
Costs:	0.00	0.00	0.00	40,793.66	42,768.64
Products:	0.00	0.00	0.00	1,000.00	1,000.00
Work Hours:	0.00	0.00	0.00	1,000.00	1,000.00
Product Cost:	0.00	0.00	0.00	40.79	42.77

Program 342 - Wastewater Management

	2002/2003 Budget	2002/2003 Achieved	2003/2004 Current	2004/2005 Budget	2005/2006 Budget
Activity 342975 - Safety Training Product: A Work Hour					
Costs:	0.00	0.00	0.00	38,581.35	40,194.49
Products:	0.00	0.00	0.00	500.00	500.00
Work Hours:	0.00	0.00	0.00	500.00	500.00
Product Cost:	0.00	0.00	0.00	77.16	80.39
Totals for Service Delivery Plan 34208 - Pretreatment Services					
Costs:	776,229.18	759,686.65	818,059.00	880,486.70	923,202.36
Work Hours:	14,936.52	14,899.41	14,936.52	14,641.52	14,641.52
Totals for Program 342					
Costs:	11,081,515.05	10,884,583.04	11,034,122.11	12,689,019.27	13,134,198.02
Work Hours:	136,834.00	138,702.40	132,420.00	134,478.00	134,478.00